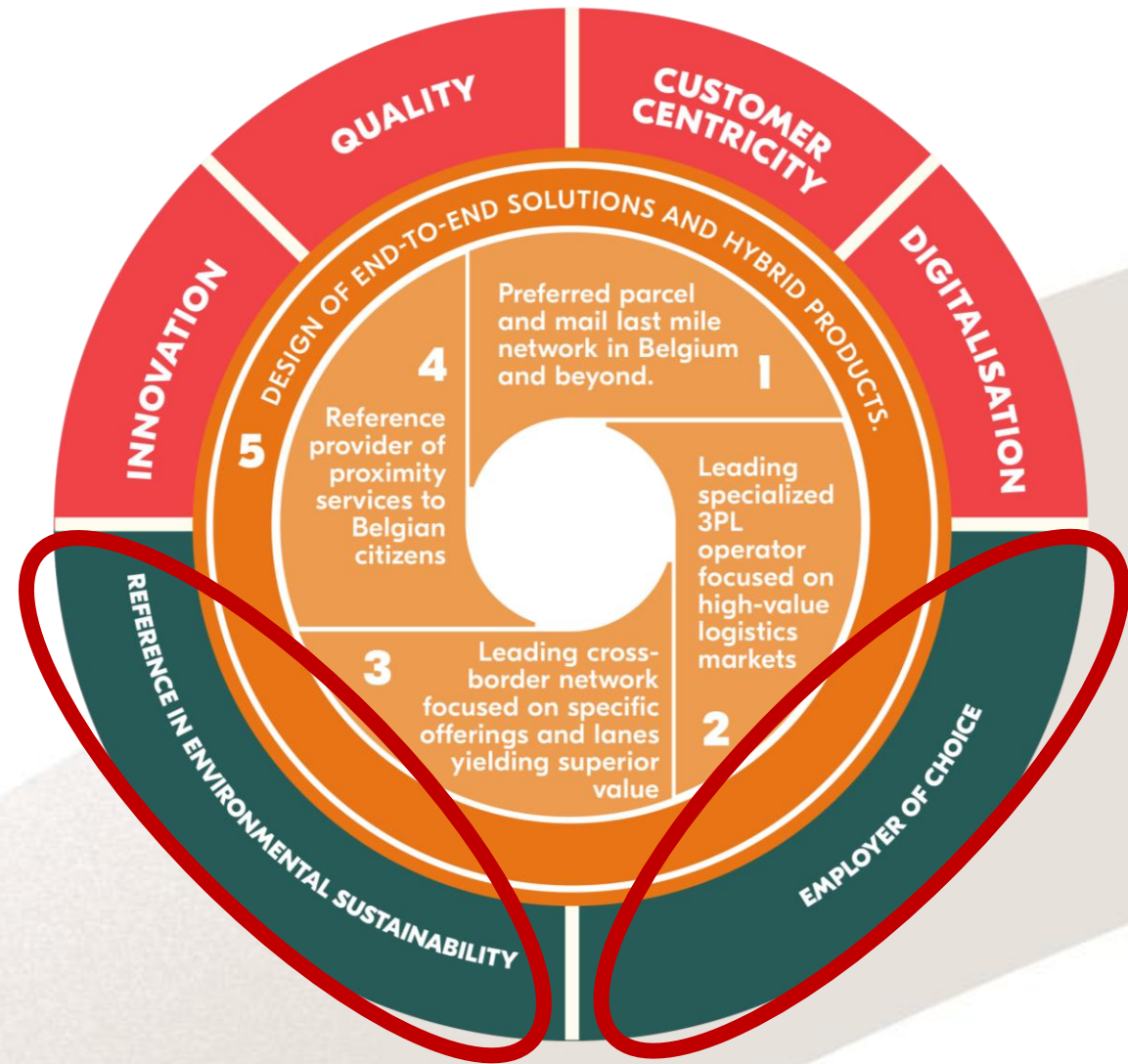


Sustainability as a support to the business

28.09.2026



**bnode,
a regional and digital
expert in parcel size
logistics**



**Sustainability supports the
business strategy.**



Sustainability supports the business strategy.

Need to have clear vision & plan → progressive approach



Progressive approach



Build the
foundations

2024

Set the
ambition

2025

Deliver
performance

2026

Enable
growth &
Resilience

2027

CO₂

CH₄

N₂O

HFCs

PFCs

SF₆

NF₃

**Scope 3 Depends
mainly on supplier's
data**

Scope 2
INDIRECT

Scope 1
DIRECT

Scope 3
INDIRECT

Scope 3
INDIRECT



purchased goods and services



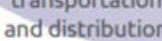
capital goods



fuel and energy related activities



transportation and distribution



waste generated in operations



business travel



employee commuting



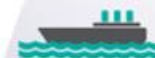
leased assets



company vehicles



company facilities



transportation and distribution



processing of sold products



use of sold products



end-of-life treatment of sold products



leased assets



franchises



investments

Upstream activities

Reporting company

Downstream activities

CO₂

CH₄

N₂O

HFCs

PFCs

SF₆

NF₃

You can help your customers
(us)!

It will accelerate your growth!!

operations

sold products

Upstream activities

Reporting company

Downstream activities

Bnode Net-zero Roadmap

Our key levers

Scope 1 → Electrification

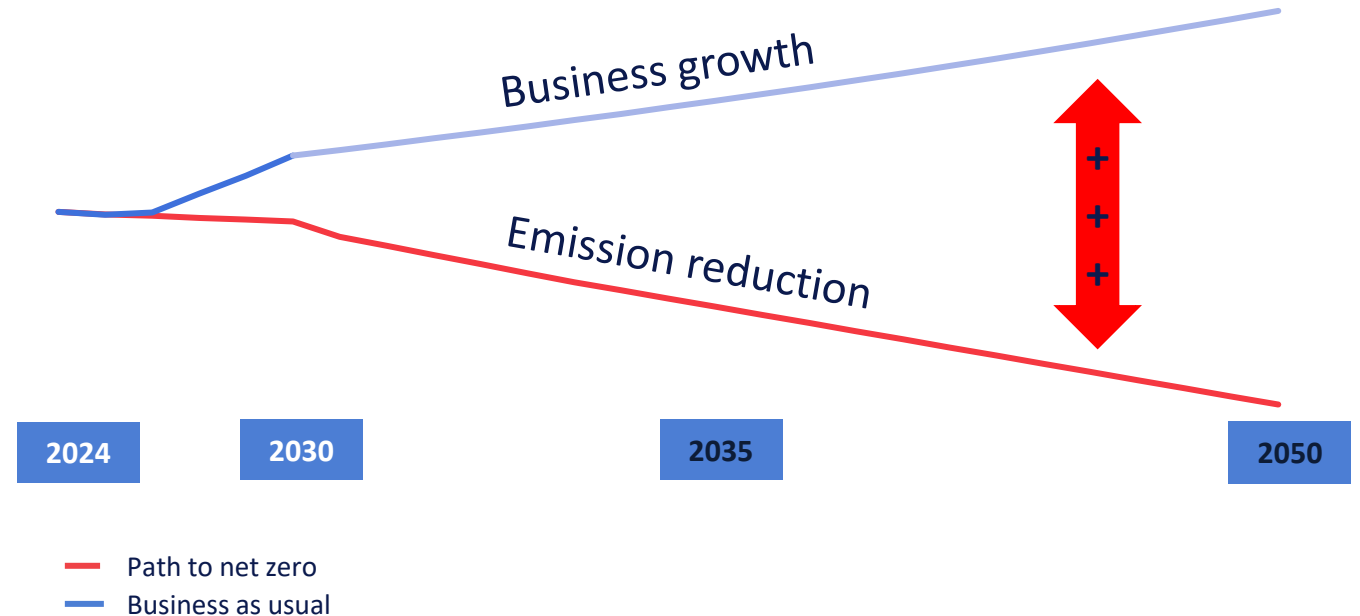
- Emission-free last-mile deliveries
- Emission-free company cars
- Truck fleet running on alternative fuels
- Double-deck trailers
- Phasing out natural gas & heating oil from our buildings

Scope 2 → Green Electricity

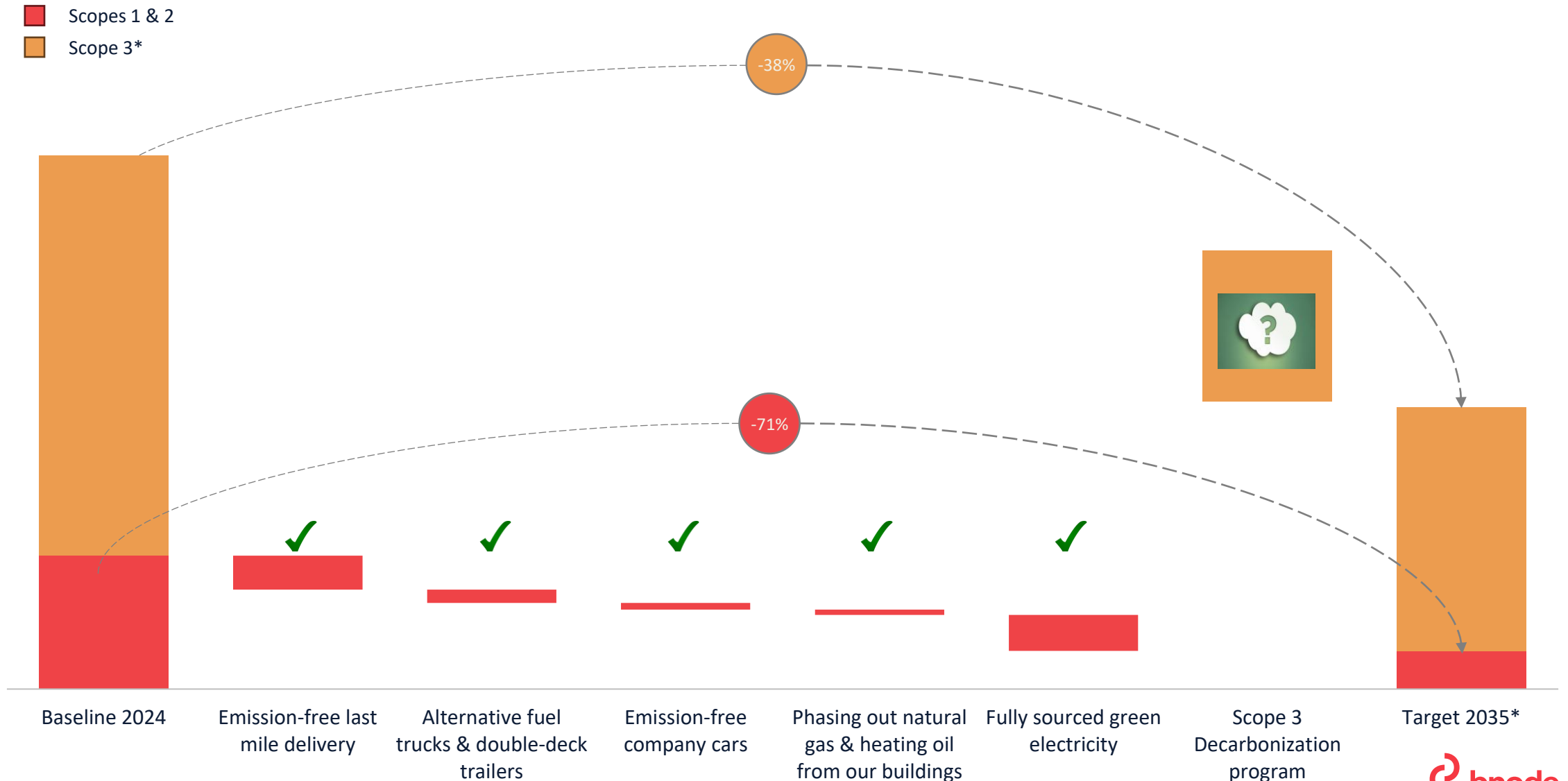
- Green electricity

Scope 3

- Scope 3 decarbonization program
 - supplier engagement program
 - decarbonization criteria in selection criteria



Our Climate Transition plan



*Scope 3 excludes outsourced air & maritime transport & emissions related to the production of our fleet.

The Scope 3 paradox

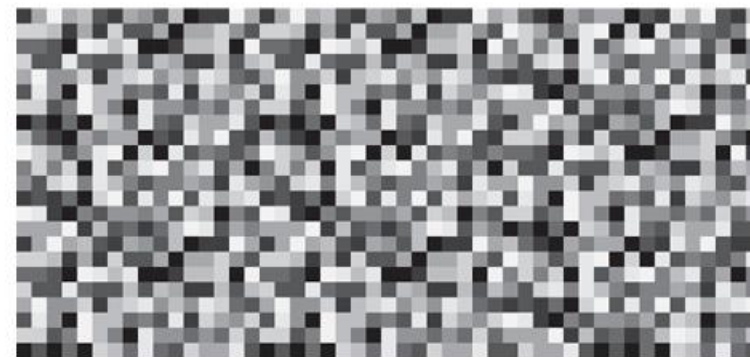
Scope 3
emissions

=

Business factor
(spend, T km, #pces...)

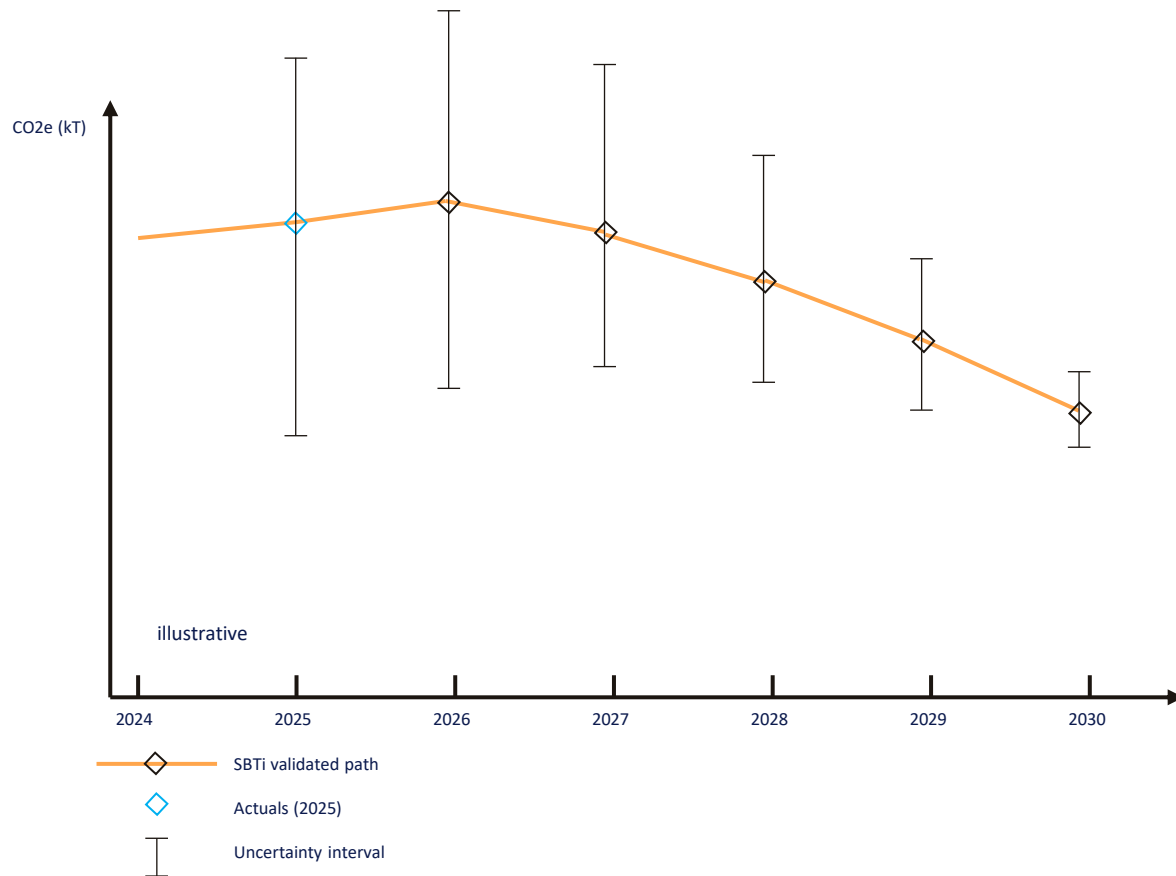
x

Emission
factors



The Double Scope 3 challenges:

Reduce what we don't know, reduce what we emit.



The Scope 3 uncertainty interval

Scope 3
emissions

=

Business factor
(spend, T km,
#pces...)

X

Emission factors

Uncertainty
on Scope 3

Uncertainty
on Business
factor

Uncertainty
on Emission
factors



Level 1

Spend-based

- Compliant (most companies are there)



Level 2

Company average data

- Allow supplier selection



Level 3

product/service specific data

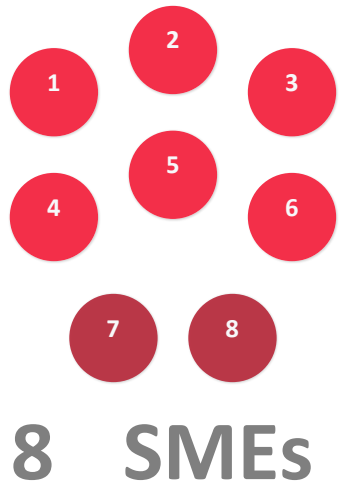
- Allow action and impact



SME Carbon Coach pilot

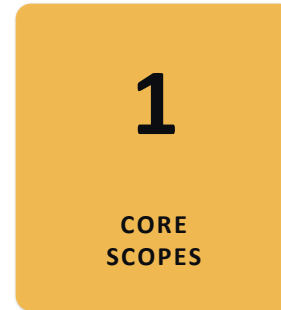
From carbon ambition to action

THE PILOT



COACHING

THE RESULT



75%

completed Scopes 1, 2 & 3

WHAT UNLOCKS ACTION

- € VALUE for SME
- ✓ CLARITY
- ▶ WHERE TO START
- ↔ CONSISTENCY
- ★ LEADERSHIP

Carbon accounting becomes actionable when it is

simple, valuable and personally owned.